
Elkarri's VII General
Assembly
Document 2 of the
Presentation-base

Elkarri's Action Plan 2003-2005

Zubi berri bati eraiki

Building a New Bridge

March 1, 2003

Presentation

On December 21, 2002, Elkarri celebrated its tenth anniversary. On this date, it finalized the validity of its Zubigintzan Strategic Plan, approved in June 2000, and initiated its seventh General Assembly, which ended on March 1, 2003. The mission of this Assembly was to sanction a new biannual strategic plan for the 2003 – 2005 period.

The context is especially complex. The atmosphere of extreme tension, threat, and agitation are unprecedented. The Popular Party, UPN, PSE-EE, PSN, and UA are directly threatened by the ETA. Batasuna is subject to a double process of illegalization and suspension of activities. Lehendakari, in the name of the Basque government and the three parties that compose it, has made a proposal for a new pact of coexistence that generated a tense debate. Within a few months, in May 2003, there will be municipal and autonomous elections. In March 2004, there will be general elections, and in spring 2005, autonomous elections.

Neither is Elkarri's moment ordinary. The Peace Conference just ended. This process represented an intense experience that brought the Bake-bidea proposal to a close. Additionally, the commemoration of its tenth anniversary always represents an occasion in which a profound exercise of balance and evaluation is obligatory.

It is in these internal and external conditions that an assembly process was developed. Elkarri's challenge has been to extract conclusions from its recent experiences, to elaborate and to apply a useful action plan for peace in this difficult moment and after its ten-year history.

The materials of the seventh General Assembly were distributed in two different documents: Document 1 with the Action Balance of the last two years and this Document 2, which includes the Action Plan proposal. This second document has three parts: 1) diagnostics; 2) bases and role of Elkarri; and 3) an intervention project.

The third part: Project of Intervention

The contents of the intervention project are directly related to the conclusions extracted in the sections of Balance, Diagnostic of the Situation, and the Bases and Role of Elkarri. The intervention project establishes the important lines of action for the next two years. It represents a general orientation that, in function of the events and of the development of the project, must be realized through the instrument of the PAS (Semester Action Programs). This third part is structured in five sections.

1. Objectives
2. Reference proposal
3. Strategy
4. Work areas
5. Panel-summary

1. Objectives

Following the same structure of the prior intervention projects, we order the objectives in two blocks. First, the general objectives and second, the specific objectives.

1.1. General objectives

The general objectives share between them a strategic content. The first represents Elkarri's final and foundational objective. The entire intervention project is oriented toward this goal. The second is situated in the terrain of the progression from the present reality. The third objective establishes the implementation of multiparty dialogue as a reference.

1.1.1. Resolvent process

To prepare and to promote, looking for the widest and most plural collaboration, the alternative of a resolvent peace process.

1.1.2. Opportune conditions

To favor the conditions that make a resolvent peace process and dialogue possible, we define them as *specific objectives* of this intervention project (Point 1.2).

1.1.3. A New Scenario of Dialogue

To direct a new scenario of multiparty dialogue for a resolvent peace process, defining this initiative as a *reference proposal* of this intervention project (Point 2).

1.2. Specific objectives

The second general objective establishes that, to favor the conditions for a resolvent peace process, these must be situated as specific objectives in this intervention project. This decision has two faces. On one hand, it implicates assuming a larger compromise on Elkarri's part with goals that do not depend exclusively on its action capacity. On the other hand, it entails developing a more effective and more clearly directed action to constructively influence these conditions. We situate six specific objectives in this perspective of the creation of an opportune context for a resolvent peace process phase.

1.2.1. Truce

To contribute to achieving a context of resolvent truce. This objective is related with the guiding principle of human rights and non-violence, develops the priority of defense of the right to life, and acts on the factor of the blockade that constitutes the violence and the threat.

1.2.2. Legalization

To contribute to the creation of a scenario that overcomes the situation of Batasuna's illegalization and responds with pluralism and democratic principles to the authoritarian regression of the system of democratic guarantees and freedoms. This objective acts on the factor of the blockade that represents exclusion and is directly related to the principle of equality and the priority of inclusion.

1.2.3. Previous consensus

To contribute to the previous development of a multiparty dialogue and consensus process between political forces, on shared principles and procedures for a peace process and on compromises of non-violence, inclusion, multilateralism, and no veto. This objective is a generator of trust and acts on the factors of the unilateralist and veto blockade. It applies the guiding principle of dialogue and plural agreement and develops the priority of creating dialogue spaces to achieve agreements of reciprocal guarantees.

1.2.4. Reinforcement of the social implication

To support and widen a social network committed to the effective support of a resolute peace process through participation, mobilization, and citizen impetus. This objective develops one of the coincident conclusions of the Peace Conference and the diagnostic of the situation. It constitutes one of the axes of preferred action of Elkarrri's mission for the 2003-2005 period.

1.2.5. Exterior support network

To contribute to attaining an exterior state or international network for the resolute peace process. This objective, equal to the previous, develops the conclusions of the Peace Conference and of the diagnostic of the situation, and is also an axis of the mission of Elkarrri.

1.2.6. Humanization

To contribute to achieving a scenario of humanization that gives an expression of support to all of the victims without exception, in the deepening of the Education proposals for Peace, in the disarmament of discourses and attitudes, such as respect of fundamental rights and freedoms of all people, whether they are free or in captivity, or whether they are of one political sensitivity or another. This objective acts on all of the factors of the blockade and distrust. It develops the guiding principle of human rights and complements the priority of creating conditions for breaking the deadlock.

In this same humanizing sentiment, an active participation of communication means in the transformation of the situation of conflict and violence is necessary, in face of generating a climate of détente in respect to the distinct political sensitivities and traditions, capable of

announcing the opinion of the diverse social and political sectors of Basque society with the objective of bringing about a resolute peace process.

2. Reference proposal

The reference proposal of this intervention project is directly related with the third general objective: *to direct a new scenario of multiparty dialogue for accord about the principles and procedures for a resolute peace process*. To create this new scenario of multiparty dialogue is, consequently, the reference proposal.

2.1. The contents of the proposal

This central proposal will have to have in its moment a detailed document that describes it. Now, in this point, we set out in five blocks its principal contents and characteristics.

2.1.1. The sentiment

The sentiment of this proposal is to attempt the dialogue process again. After the first Peace Conference in 1995 and the second in 2001, the reference proposal of this intervention project consists of "building a new bridge." To prepare a new Peace Conference process with four projects: citizen mobilization, a social forum, International Congress for peace in the Basque country, and multiparty dialogue between political forces. Its objective: to reach a plural agreement about principles, procedures, and compromises for a resolute peace process.

2.1.2. The bases

The preparation of this proposal must be consolidated from three bases: (1) the experience of the Peace Conference II, with its conclusions and Bake-bidea proposal, (2) the consultation of Elkarrri's participation community, with sufficient backing for the initiative, and (3) the action directed toward creating conditions that make a resolute peace process possible.

2.1.3. The moment

This proposal will begin to be prepared from the moment in which the seventh General Assembly finalizes in March 2003. This development phase will convene after spring 2004. The concrete dates will be decided through the consultation of different agents participating in the process.

2.1.4. The model

The model of the peace conference that finally began is at the moment completely open. It can, in this sense, respond to a formula concentrated in a few days like in the case of the Peace Conference, it can be similar to the first Peace Conference with an extensive development, or it can be convened in various intermediate or inclusive stages in different places. Its definitive design will have to be realized searching for a wider consensus.

2.1.5. The organization

Elkarri will promote this third meeting of the Peace Conference through consensus, collaboration, and co-organization with other local, state, and international agents. The four central projects of this process – mobilization, a social forum, international Congress, and political dialogue – will be structured in its organizing model.

2.2. The opportunity of the proposal

This proposal sets out the “next attempt.” This idea can analyze from contradictory views: one centered in the idea of “mere repetition” and another centered on the idea of “continuing and completing the started work.” In this point we set out a second perspective that gives clear preference to the opportunity of the proposal.

2.2.1. Perspective of the process

In Peace Conference I, we met with five parties over five days and offered shared but not undersigned reflections about consensus and dissent. Peace Conference II met with five parties, all of them except the PP and UPN, during a one-year period. The result was an unfinished negotiation with two consensus drafts, neither supported nor rejected. From a process perspective, it appears opportune to realize a third attempt that deals with (1) completing the negotiation, (2) converting the two drafts into an agreement, and (3) achieving the participation of all political forces. To accept that the conquest of an objective can require more than one attempt is simply an exercise in maturity.

2.2.2. The forces of the precedents

The two peace conferences organized until now constituted the clearest approximation of the dialogue solution model Elkarri defends. Peace Conference II represented, moreover, the most important expression of social and international support obtained by this social movement in all of its history. In Spring 2001, our participation community and tens of thousands of people supported this Peace Conference initiative without knowing exactly what this idea consisted of. Now they know what it deals with and they clearly identify with the sentiment of this initiative. Additionally, society knows three pieces of information: that we have attempted a peace process, that we have advanced although we have not achieved all of our objectives, and that we are trying to reach them. The social and political grounds that it lends are positive and realistic. It appears logical to attempt to use all of the synergies and positive fruits that the “framework” and the idea of the Peace Conference have left in our trajectory.

2.2.3. The petition for continuity

The experience and results of Peace Conference II caused Elkarri to receive express petitions for the continuity of this initiative. Citizens, political parties, moderators, collaborators, consultants, and members from support committees or from the international network coincided in the same idea: to achieve a point of inflection in a blockade situation like ours requires time and more than one attempt. It appears logical to take these reflections into consideration.

2.2.4. The blockade

The persistence of the blockade situation is another powerful reason to argue the opportunity for the “next attempt,” even if it is contradictory. It is precisely when things are going worse that it is more necessary to search for dialogue spaces and mediation. This conflict needs a stable and permanent offer of dialogue in this time.

2.3. The eventuality of a proposal

In a scenario as convulsive and complex as that in which we are in right now in our country, a proposal projecting toward the future, with more than 12 months of sufficient notice, cannot be considered definitive. It is a firm orientation that will be able to be applied depending on diverse eventualities. In this case, we set out two:

2.3.1. According to the consultation

In order not to move backwards, Elkarri must make sure that its proposal counts among a participation community with sufficient backing. An initiative of this magnitude needs a critical amount. In concrete, between March 3 and September 30 of 2003, Elkarri will execute a consultation of its participation community about the disposition to support a third meeting of the Peace Conference. To obtain more than 10,000 favorable responses to this program will be a primary indicator of the validity of this proposal. Complimentary and progressively, Elkarri will extend this consultation to the political agents and local, state, and international collaborators.

2.3.2. According to the circumstances

Another eventuality that must be taken into account is the hypothesis of a change of situation in which, for one motive or another, it is not necessary or opportune to promote an initiative of these characteristics. In these suppositions, the National Workshop will have to convene an assembly to debate how to work in front of this eventuality.

In the case that, for the reasons that were given, Elkarri decides not to promote a new Peace Conference process, the National Workshop would present an alternative through the PAS instrument and through the convocation of an Assembly.

3. Strategy

Elkarri's strategy must be guided by a collection of useful criteria for the present conjunction and that have been contrasted lengthwise with the experience of the ten years' history of this social movement. We order this collection of criteria in three points: criteria of action, criteria of strategy, and criteria of self-organization.

3.1. Criteria of action

On the basis of the diagnostic of the situation and the conclusions of Peace Conference II, the actions of Elkarri in this period will have to respond to double criteria of proactivity and open doors.

3.1.1. Proactivity

To defend the principles proactively, with initiatives clearly directed to and centered on the specific objectives.

3.1.2. Open doors

To apply in this development of the distinctive initiatives a criterion of open doors that implies clarity, progressivism, disposition to collaboration with others, and the accumulation of forces.

3.2. Criteria of interaction

Apart from acting, Elkarri will interact and relate with distinct agents. This interaction must be executed from the following references.

3.2.1. Transferability and verticality

Elkarri's general strategy will be guided by a criterion of transferability for arriving at all social and political sensitivities and of verticality for acting as much in the copula of politics as in the base of society or in intermediate spaces.

3.2.2. Visibility and invisibility

Elkarri's experience demonstrates that it must be distinguished at all times from other actions that must develop in a public way and from others that responsibly require a discrete development. The strategy of this social movement will have to adequately combine visible and invisible activity.

3.3. Criteria of self-organization

The self-organization has a strategic value because it constitutes the base from which all the rest is made possible.

3.3.1. Internal strengthening

A part of Elkarri's efforts must be directed toward its own strengthening, as much as that which refers to its organizational and operational functioning as in its extension in the number of members, Local Workshops, collaborators, and partners.

3.3.2. Self-financing

Of similar importance to the former point is to achieve the self-funding of Elkarri's ordinary functioning and of the development of its campaigns and initiatives. It results as absolutely necessary to deepen the positive experience of the last years.

4. Areas of work

This intervention project is structured in seven work areas. All of these converge in the objective of a resolute peace process, center in the conditions of possibility that brings it about, and orients toward the preparation and organization of the third meeting of the Peace Conference. We present the guidelines for each work area in three points: general lines, central projects, and a time table. It must be remembered that this document and concretely this section offer general orientations that later must be concreted, qualified, and even corrected through the instrument of the Semester Action Programs (PAS).

4.1. Strategy coordination

4.1.1. General lines

This work area has the competency to plan, coordinate, and make dynamic the application of the intervention project. Next to this, it must proceed to the constant evaluation of results and the permanent updating of its strategy.

4.1.2. Project of consultation of Elkarri's participation community

Objectives. To give channels to an ample social participation in the decision about a concrete and relevant project in Elkarri's action plan for the next two years. To check the

social backing of the third Peace Conference meeting and to prepare a wide base of collaborators who support the principal social initiatives of this project.

Contents. Once the assembly process is finalized, Elkarri will send a very simple pamphlet to its partners, collaborators, and its entire participation network to explain to them a consultation about the disposition to support the idea of organizing a third meeting of the Peace Conference. This will be carried out, if more than 10,000 positive responses are received. All of the people that respond affirmatively to this consultation will receive all of the information and proposals of this initiative so that if they want, they can participate and collaborate.

This consultation will be complemented by a flyer campaign, a street demonstration, a campaign of talks that will make it more dynamic, and different correspondences by mail and through the internet. We will be able to receive responses by hand, by mail, by telephone, and by internet.

II. Planning and evaluation project

Objectives. To present six-monthly documents of evaluation, diagnostics, strategy, and planning through the PAS. To coordinate at the end of the period of validity of this biannual project the balance of its application and the elaboration of the new intervention project. In case that it is decided not to drive the Peace Conference process, to present an alternative proposal to the National Workshop and to the General Assembly.

4.1.3. Time table

PAS1. From March to September 2003.

- To coordinate the initiative of the consultation to Elkarri's participation community about the disposition of support of a third meeting of the Peace Conference.
- To coordinate the administration of the Bake-bidea proposal and PAS1. To elaborate PAS2.

PAS2. From October 2003 to March 2004.

- To coordinate PAS2 and to prepare PAS3, which must include the elaboration of the Peace Conference project. It will study possibilities for association co-organization of the same.

PAS3. From April to September 2004.

- To coordinate PAS3 and to prepare PAS4.

PAS4. From October 2004 to Spring 2005.

- To coordinate PAS4, evaluate the process, and eventually prepare PAS5.

4.2. Political intervention

4.2.1. General lines

From this area of work are coordinated the relationships with political powers and all of the actions that must be seen through dialogue methodologies and with the distinct possibilities of facilitation or mediation of the same. Consequently, this area must prepare a detailed proposal for the Peace Conference.

4.2.2. Central projects

I. Project of previous consensus: dialogue proposal from ten pre-accords (2003-2004)

Objectives. To generate trust and to prepare the phase of the Peace Conference (2004-2005) with pre-agreements about methodology, principles, procedures, and compromises for a peace process.

Contents. To develop with the political parties a circular and indirect dialogue process of a progressive character that takes as its starting point the Bake-bidea compromise. The goal is to achieve a wide pre-agreement that overcomes the principal distrusts. Elkarri would start to work with this proposal of 10 pre-agreements.

1. Pre-agreement about unresolved problems
2. Pre-agreement about will and principles
3. Pre-agreement about multilateralism
4. Pre-agreement about no-veto
5. Pre-agreement about territorial fields
6. Pre-agreement about democratic decision
7. Pre-agreement about victims
8. Pre-agreement about humanization
9. Pre-agreement about principles of legality
10. Pre-agreement about the Mitchell principle

II. Project of multiparty political dialogue in the Peace Conference (2004-2005)

Objectives. To reach a plural agreement about principles, procedures, and compromises for a resolute peace process.

Contents. About the base of experience of the last two Peace Conferences and the work executed in the 2003-2004 period to establish prior consensus, a cooperative and constructive methodology of dialogue was designed for an agreement searching for the widest consensus with all political parties. This process should be convergent with the dialogue dynamic of the Social Forum, with the contribution of the international Congress, and with the citizen mobilization drive.

I. Time table

PAS1. From March to September 2003.

- Circular contacts with political parties to deal with a compromise of the Bake-bidea proposal and with the initiative of a third meeting of the Peace Conference.
- To study with the political forces the possibility of exterior collaboration in the European Union and the United States.

PAS2. From October 2003 to March 2004.

- Maintenance of the circular dialogues and the presentation of a dialogue proposal for ten pre-agreements.

PAS3. From April to September 2004.

- To try to fix the first consensus, prepare the proposal for a Peace Conference, and to put it in motion.

PAS4. From October 2004 to March 2005.

- To develop the Peace Conference.

Social intervention

4.3.1. General lines

From this work camp, the significant axes of action must be developed. The first consists of making dynamic an important social compromise for favoring the conditions of a resolute peace process (non-violence, inclusion, multilateralism, and no veto) during the 2003-2004 period. The second is centered on promoting the dynamics of the social forums that meet in groups of plural social references that will deal with making a specific contribution to the dialogue process between the political parties.

I. Central projects

II. “A social compromise with four initiatives” project

Objectives. To mobilize and to optimize the social participation in an exacting way and to prepare the conditions of possibility for a resolute peace process and for Peace Conference III.

Contents. Between September 2003 and September 2004, to involve the most number of people in a social compromise that consists of subscribing to and developing four initiatives with four clearly defined objectives:

1. An initiative for a truce, directed toward ETA.
2. An initiative for legalization, directed toward the Spanish government.
3. An initiative for dialogue and agreement, directed toward the political parties. (It is set out in a proposal of ten pre-agreements about principles and procedures for a resolute peace process.)
4. An initiative for international and European support, directed toward international institutions.

Support for this compromise could be expressed through the signing of a document and participation in the mobilizations and public acts of adherence to the same.

i. Social Forums in the Peace Conference project (2004-2005)

Objectives. To develop a dialogue process highly significant for the plural participation of social referents that has as its goal an agreement about consensus scenarios and a peace process.

Contents. Elkarri will have to design a cooperative and constructive dialogue methodology for searching for an agreement representative of the maximum social plurality. In this same sense, a huge effort in the selection of participants will have to be made in this forum, paying attention not only to a political plurality but also to the diverse sensibilities of the distinct territorial, cultural, sociological, and linguistic fields. This process should be confluent with the dynamics of multiparty dialogue,

with the contribution of the international Congress, and with the drive of citizen mobilization. Eventually and according to the different realities in each place, it will be able to complement this initiative with similar experiences in the local field. All of this must serve so that it can confront a co-existential framework of the normality, plurality of identities, feelings, political projects, and concrete proposals.

ii. Time table

PAS1. From March to September 2003.

To prepare the project for the “A social compromise with four initiatives” campaign. Along side this from the area of social intervention, the development of the Consultation of Elkarri’s participation community initiative and the Bakesarea will be contributed.

PAS2. From October 2003 to March 2004.

To develop the “A social compromise with four initiatives” campaign (truce, legalization, previous consensus, and international support).

To incorporate formulas for citizen mobilization during this period.

PAS3. From April to September 2004.

To develop the “A social compromise with four initiatives” campaign (truce, legalization, previous consensus, and international support).

To incorporate formulas for citizen mobilization during this period.

To prepare and put in motion the Social Forum project.

PAS4. From October 2004 to Spring 2005.

To develop the Social Forum project.

Exterior intervention

4.4.1. General lines

The competency of this work area is to coordinate all of the state and international actions of support and facilitation of a peace process and the third meeting of the Peace Conference. Madrid, Barcelona, the EU, and the US constitute the preferred frameworks of Elkarri's exterior action.

4.4.1.1. Central Projects

International network of support for a peace process project (2003-2004)

Objectives. To create a wide and plural state and international network of support active in the Basque peace process and concretely to the celebration of a Peace Conference in the 2004-2005 period.

Contents. Inside this project, Elkarri's work consists of covering the following stages: (1) to establish the widest and most plural contact with personalities and entities over the world, (2) to define and to propose through an informative bulletin the link that brings to together this group of personalities and entities that form the network, (3) to keep these personalities and entities that form the network permanently informed, (4) to propose support initiatives and contributions to the Basque peace process to these members of the network, and (5) to select those of these members that can make specific contributions and that finally can participate in the international Congress of the Peace Conference.

International Congress of the Peace Conference project (2004-2005)

Objectives. To unite the maximum representation of exterior support in this moment or in moments tailored to support the Peace Conference.

Contents. To prepare a framework of acceptance for the referents, personalities, and international bodies that definitely accompany the mediation of the dynamics of the Peace Conference from its beginning to its end. This framework will be projected as a permanent international Congress of support for the Peace Conference.

Time table

PAS1. From March to September 2003.

To maintain and widen the networks and committees of support from Peace Conference II.

To consolidate a database in the State and another in the international field. To send periodical information bulletins to both.

To explore scenarios and possibilities for mediation and dialogue in the EU and the US.

PAS2. From October 2003 to March 2004.

To prepare a network of support to the Basque peace process headed by ten significant referents and composed by more than 100 personalities from over the world for an agreement about the basis for a resolute peace process.

To explore scenarios and possibilities for mediation and dialogue in the EU and the US.

To initiate the preparations of the international Congress of support to the resolute peace process and Peace Conference III.

To prepare Elkarri's intervention in the debate about the future of the EU.

PAS3. From April to September 2004.

To negotiate the support networks and the mediation and exterior dialogue possibilities.

To intervene in the debate about the EU and to attempt to get them to intervene in the debate over the Basque problem.

To continue with the preparations of the international Congress.

PAS4. From October 2004 to Spring 2005.

To convene the international Congress of support for a resolute peace process and Peace Conference III conceived as an active and mediating presence of international referents during Peace Conference III.

Organization

4.5.1. General lines

The area of organization has as its mission to maintain and to permanently make better the organizational and human resources with which it moves the initiatives and campaigns of this social movement forward. An added challenge is to extend Elkarri as much socially as geographically and to facilitate new forms of collaboration, participation, and citizen mobilization.

- **Central projects**
- **Bakesarea project**

Objectives. To make visible the intervention project from the social support, self-financing, and organization support point of view. To achieve Elkarri's presence regions of the CAV and Navarre, maintaining and opening contacts in Iparralde. To provide a manageable, renovated, and operative database, that facilitates sending information to Elkarri's participation community. In concrete data, the Bakesarea project's objective is to manage that – from the 500 present members, 70 Local Workshops, and 3,000 members/partners – Elkarri's picture at the end of 2004 is similar to the image that the following figures present: 800 members, 85 local workshops, 4,000 members/partners, 10,000 collaborators, and a network of 100,000 friends of Elkarri.

Contents. The Bakesarea project flows from three significant axes: the consultation of the participation community, the consolidation and creation of TTLL and the negotiation of the database. (1) The consultation will offer distinct forms of participation to the addressees. Its results will have to be negotiated as the first base of the Bakesarea project. (2) An ambitious plan of better organization and of the creation of the TTLL through a systematic work in some regions with a more negative presence must be organized by province. (2) Bakesarea will create an important network of participation that will be summarized in the information network with which Elkarri has worked until now, Eraikisarea. It is necessary, moreover, to reorganize and to fuse both networks, to avoid duplications and to guarantee the sending of information. This database must be ready for the beginning of the Peace Conference and be one of its biggest supporters.

(This organizational work must accompanied by a permanent exercise of reflection and by deepening new forms of participation. The already existing written materials must summarize the complementary presentation presented by the Madrid workshop in the framework of General Assembly VII.)

II. Peace Conference Mobilization Project

Objectives. To achieve citizen mobilization as one of the channels of participation in the Peace Conference process. In concrete terms, in this period Elkarri will aspire to mobilize 100,000 volunteers for peace.

Contents. The mobilization that Elkarri will promote during the Peace Conference process will be of two types: (1) the physical demonstration of thousands of people in the streets of our cities and capitals and (2) the expression of the will of more than 100,000 people in favor of peace through adherence to a compromise initiative.

III. Time table

PAS1. From March to September 2003. Bakesarea's first phase.

To elaborate and apply a negotiation plan of the responses of the Consultation that entails a disposition to collaborate with Elkarri or to participate in the TTLL with the objective of gaining 100 new members.

To elaborate and apply the plan of betterment and consolidation of the existing Local Workshops.

To elaborate and apply the plan to create 8 new Local Workshops.

To prepare the reorganization and fusion project of Eraikisarea and Bakesarea.

PAS2. From October 2003 to March 2004. Bakesarea's second phase.

To apply the project of reorganization and fusion of Eraikisarea and Bakesarea.

To apply the plan of betterment and consolidation of the existing Local Workshops.

To apply the extension plan to create 8 new Local Workshops.

To raise the number of new members by 100 through the management of the consultation responses and the maintenance of the participation offers during "A social initiative with four compromises" campaign.

To support the "A social initiative with four compromises" campaign and the preparation of mobilizing initiatives.

PAS3. From April to September 2004. Bakesarea's third phase.

To culminate the project of reorganization and fusion of Eraikisarea and Bakesarea.

To apply the plan of betterment and consolidation of the existing local workshops.

To give continuity to the extension plan for the creation of new local workshops.

To raise the number of Elkarri's new members to 100 through the maintenance of participation offers during the "A social initiative with four compromises" campaign.

To prepare and put in motion the project of mobilizing 100,000 volunteers for peace.

PAS4. From October 2004 to Spring 2005.

To culminate the Bakesarea project in its objectives of incorporation of new members and partners, the creation of the local workshops, and the optimization of a new database.

To develop, inside the Peace Conference process, a program of citizen demonstrations and of mobilization of 100,000 volunteers for peace.

I. Communication

4.6.1. General lines

The sense of this work area is to transfer Elkarri's proposals to society. It deals definitively with articulating tailored and coherent communication of the ideas, forces, discourses, initiatives, and campaigns of this social movement through the means of communication, internet, magazine, Eraikikasi, flyer campaigns, and communications with our participation community.

iii. Central projects

iv. "Internet, a new participation bridge" project

Objectives. To transform our webpage into a tool that is as informative as it is interactive. To prepare Elkarri's website to be a channel of preferred participation in the Peace Conference.

Contents. The principals axes of work to develop in the internet are the following: to offer complete and updated information on Elkarri's intervention projects; to regulate the sending of two information bulletins to the state and international databases; to activate and consolidate the participation forms in Elkarri through the webpage; to create a "membership corner," a private space of access restricted to sharing information between members; and finally, the creation of an on-line consultation background about the peace process.

v. Integrated communication project

Objectives. To make all means of communications that Elkarri provides (magazine, Elkarrikasi, bulletins, flyer campaigns, pamphlets, posters, and webpage) articulate in an integrative way to the service of the Peace Conference process.

Contents. To elaborate a project that synergistically harmonizes all of the communication tools that Elkarri depends on, concentrated on the objective of its optimization for the Peace Conference.

vi. Time table

PAS1. From March to September 2003.

To center in the participation community all of Elkarri's communication resources: press, publication, and internet intervention.

To apply the revision of the webpage.

PAS2. From October 2003 to March 2004.

To center all of Elkarri's communication resources in the "A social compromise with four initiatives" campaign.

To apply the revisions of the website.

To initiate the preparations for the integrated communication project for the Peace Conference.

PAS3. From April to September 2004.

To center all of Elkarri's communication resources in the "A social compromise with four initiatives" campaign

To put in motion the integrated communication project for the Peace Conference.

PAS4. From October 2004 to Spring 2005.

To center all of Elkarri's communication resources in the four axes of the Peace Conference process (citizen mobilization, social forum, multiparty dialogue, and international Congress).

To apply the integrated communication project to the Peace Conference.

b. Funding

4.7.1. General lines

The principal challenge in the area of funding is the design and the execution of projects for the attainment of economic funds. However, it is not the only one. It must also stress as its principals the works of the treasury, the elaboration and management of the budget, the petition for subsidies, the attention to the contributions and campaigns for widening the number of the same.

- i. **Central Projects**
- ii. **ARTElanak initiative 2003**

Objectives. To obtain, through the selling of products related to art, the economic funds that according to the annual budget are necessary to complete expenses and income.

Contents. The ARTElanak initiative is characterized by maintaining during the entire year of 2003, a permanent offer of distinct artworks (sculptures, silk screen printings, and engravings).

- iii. **ARTElanak initiative 2004**

Objectives. To obtain, through the selling of art-related works, the economic funds that according to the annual budget are necessary for completing expenditures and income.

Contents. The ARTElanak initiative is characterized by prioritizing the offer of a unique product. Its objectives and characteristics are similar to those represented in the book, "Reality, hope," edited in the year 2000.

- iv. **Time table**

PAS1. From March to September 2003.

Ordinary management of the treasury, budget, contributions, subsidies, and Complementary Financing Program.

To put in motion the ARTElanak initiative 2003.

To manage the responses to the consultation that entail the disposition to make members with the objective of registering 200 new contributions.

To put in motion the project of registering 250 promoters of the Peace Conference process (people who promise to give 30 Euros a month over a two year period).

PAS2. From October 2003 to March 2004.

Ordinary management of the treasury, budget, contributions, subsidies, and Complementary Financing Program.

Development of the 2003 ARTElanak initiative.

To increase the number of new members in Elkarri to 250 through the management of the consultation responses and in the maintenance of the participation offers during the "A social initiative with four compromises" campaign.

To prepare the 2004 ARTElanak initiative.

PAS3. From April to September 2004.

Ordinary management of the treasury, budget, contributions, subsidies, and Complimentary Financing Program.

To put in motion the 2004 ARTElanak initiative.

To increase the number of new members of Elkarri by 250 through the maintenance of the participation offers during the "A social initiative with four compromises" campaign and in the preparations for the Peace Conference.

PAS4. From October 2004 to Spring 2005.

Ordinary management of the treasury, budget, contributions, subsidies, and Complimentary Financing Program.

Development of the 2004 ARTElanak initiative.

To increase the number of new members of Elkarri by 250 through the maintenance of the participation offers during the Peace Conference.

To prepare the 2005 ARTElanak initiative.